

ANNEX B

New EDB Board Members



Mr Manish Bhatia Executive Vice President, Global Operations, Micron Technology

Mr Manish Bhatia joined Micron in 2017 and has over 25 years of engineering and operations experience. Prior to Micron, he held several executive roles at Western Digital Corporation, SanDisk Corporation, Matrix Semiconductor and in consulting at McKinsey & Company.

Mr Bhatia is responsible for the company's end-toend operations, delivering industry-leading technology and products at scale. His scope includes fab and assembly/test manufacturing, packaging & test development, quality, supply chain, procurement, government and public affairs functions, as well as information technology, smart manufacturing and artificial intelligence.

Mr Bhatia currently serves on the board of the U.S.-Japan Business Council. He was awarded Singapore's Public Service Medal (Friends of Singapore) in 2024.

Mr Bhatia earned bachelor's and master's degrees in mechanical engineering from the Massachusetts Institute of Technology and a master's degree in business administration from MIT's Sloan School of Management, which he attended as a Leaders for Manufacturing fellow.



Ms Tan Su Shan Chief Executive Officer, DBS Group

Ms Tan Su Shan is the CEO and Director of DBS Group. DBS is the largest bank in Southeast Asia.

Su Shan was previously the Deputy CEO and Group Head of Institutional Banking, and before that, Group Head of Institutional Banking from 2019 to 2024, and before that, Group Head of Consumer Banking and Wealth Management for close to a decade. She was also the President Commissioner for PT Bank DBS Indonesia from 2014 to 2024.

Su Shan has over 35 years of experience in consumer banking, wealth management and



institutional banking. Besides Singapore, she has experience in major financial centres such as Hong Kong, Tokyo and London. Before joining DBS, Su Shan was Morgan Stanley's Head of Private Wealth Management for Southeast Asia. She has also worked at Citibank and prior to that at ING Barings.

She served as a Nominated Member of Parliament in Singapore from 2012 to 2014.

In 2024, she was featured on Fortune's Most Powerful Women Asia List and Forbes Asia's Power Businesswomen List.

In 2019, The Asset named Su Shan as one of the six women in Asia who are likely to influence and feature prominently in shaping the banking and associated financial services industry in Asia.

In 2018, she was nominated by Forbes Magazine as a "Top 25 Emergent Asian Woman Business Leader". In the same year, she was also named "Retail Banker of the Year", by the Digital Banker in their inaugural Global Retail Banking Innovation Awards. She was awarded the "Lifetime Achievement" award at the WealthBriefingAsia 2018 Awards.

In October 2014, Su Shan became the first Singaporean to be recognised as the world's "Best Leader in Private Banking" by PWM/The Banker, a wealth publication by the Financial Times Group.

Su Shan sits on the advisory board of Dyson's family office, Weybourne Holdings, as well as on the board of Climate Impact X Pte Ltd. She was previously on the board of the Central Provident Fund of Singapore (CPF Board), MPACT Management Ltd. (the Manager of Mapletree Pan Asia Commercial Trust, EvolutionX Debt Capital Pte Ltd (a fund focused on growth debt, founded jointly by Temasek and DBS), and The Singhealth Fund Limited, which provides financial support to needy patients.



Married with two children, Su Shan is actively involved in fund-raising efforts for various Singapore charities. She is a member of the International Women's Foundation and the Young Presidents Organisation, as well as an advisor to Oxford University's Lincoln College. She is also the Founder President of the Financial Women's Association in Singapore, a non-profit organisation she founded and pioneered in 2001 to help develop and mentor women in the financial industry.

Su Shan graduated with a Master of Arts from Lincoln College, Oxford University where she studied Politics, Philosophy and Economics. She has also completed executive leadership courses in Harvard Business School, Stanford Business School, and Singularity University.

EDB Board Members (as of 1 April 2025)

Chairman

Mr Png Cheong Boon Chairman Singapore Economic Development Board

Members

Mr Jermaine Loy Managing Director Singapore Economic Development Board

Mr Manish Bhatia Executive Vice President of Global Operations Micron Technology

Mr Desmond Choo Pey Ching Assistant Secretary-General National Trades Union Congress

Mr Roland Krueger Independent Board Member Weybourne Holdings Pte Ltd

Mr Lee Chuan Teck Chairman Enterprise Singapore



Ms Lee Sze Yeng Managing Partner KPMG LLP

Mr Forrest Li Founder, Chairman and Group CEO Sea Limited

Ms Liew Wei Li Director-General of Education Ministry of Education

Mr Luke Miels Chief Commercial Officer GSK

Mr Sandeep Achyut Naik Advisory Director General Atlantic Singapore Fund Management Pte. Ltd.

Ms Vaishali Rastogi Managing Director & Senior Partner Global Head, Technology, Media and Telecommunications Practice Boston Consulting Group Private Limited

Dr Claus Rettig President Asia Pacific Evonik Industries AG

Prof Tan Eng Chye President National University of Singapore

Ms Tan Su Shan Chief Executive Officer DBS Group

Mr Tan Wern-Yuen Partner Hillhouse Investment



New EMA Board Members



Er. Dr Lock Kai Sang Professor (Engineering) & Head, Energy Efficiency Technology Centre, Singapore Institute of Technology

Er. Dr Lock Kai Sang heads the institution's Energy Efficiency Technology Centre. His academic career begun as a lecturer at the National University of Singapore (NUS) in 1980, and Head of the Power and Machines Division in the Department of Electrical Engineering. In 1997, he left NUS to establish his own consulting practice, PQR Consultants, before joining SIT in 2016. His areas of expertise are in electrical design and analysis. electrical safety. power quality. Electromagnetic Compatibility (EMC), earthing, and lightning protection.

He currently chairs the Accreditation Committee for Energy Service Companies (ESCOs) and cochairs the Steering Committee of the Singapore Certified Energy Managers (SCEM) Scheme.

Er. Dr Lock holds a first-class honours degree and a PhD in Electrical and Electronics Engineering from the University of Strathclyde, UK. His contributions to the field have been recognised with the Public Service Star (2020) for his work in energy efficiency and sustainability, and the Public Service Medal (2015) for his contributions to the engineering community.



Mr Premod P. Thomas Executive Director/CEO, Capital Insights Pte. Ltd

Mr Premod P. Thomas is the Founder and Executive Director/ CEO of Capital Insights Pte Ltd, a Singapore registered strategy consulting and investment firm with offices in Singapore and Vancouver since July 2014. He is concurrently a Senior Advisor to Clifford Capital Holdings (since May 2023), a Temasek-affiliated infrastructure debt platform and a Senior Advisor to McKinsey & Company in its sustainability practice (since Feb 2024).

In his preceding executive role with the Clifford Capital Group, he was their Managing Director/Head of Strategy where he led a corporate reorganisation and fund raise which resulted in the induction of The Asian Infrastructure Investment Bank and The Asian Development Bank as shareholders. He is currently a Non-Executive Director on the Board of Mumbai-based



Sustainable Energy Infrastructure Trust since Apr 2024 and is the Chairman of the Investment Committee at Mapletree Global Student Accommodation Trust, Singapore.

Mr Thomas holds a Masters of Business Administration (MBA) degree from the Indian Institute of Management, Ahmedabad and a Bachelor of Commerce degree from Loyola College, Chennai.

EMA Board Members (as of 1 April 2025)

Chairman

Mr Richard Lim Cherng Yih Chairman Synapxe Pte Ltd

Members

Mr Puah Kok Keong Chief Executive Energy Market Authority

Mr Abdul Wahab Bin Mohd Yusoff Founding Partner and Acting CEO Rekanext Capital Partners Pte Ltd

Professor Dipti Srinivasan

Professor

Department of Electrical & Computer Engineering, National University of Singapore

Adjunct Researcher

Solar Energy Research Institute Singapore (SERIS)

Professor Julian Wright Lim Chong Yah Professor Department of Economics National University of Singapore

Ms Lim Pek Suat Group Chief Financial Officer PSA International Pte Ltd

Er. Dr Lock Kai Sang Professor (Engineering) & Head Energy Efficiency Technology Centre Singapore Institute of Technology



Mr Ngien Hoon Ping Group Chief Executive Officer SMRT Corporation Ltd

Ms Paula Conboy Board Member PJM Interconnection

Mr Premod P. Thomas Executive Director / CEO Capital Insights Pte. Ltd

Mr Tan Chuan Thye, Senior Counsel Partner Rajah & Tann Singapore LLP

Mr Wong Hong Kuan Deputy Secretary (Management) Ministry of Foreign Affairs

New EnterpriseSG Board Members



Mr Khoo Boo Hor Chief Executive Officer and Executive Director, Sunningdale Tech I td

Mr Khoo Boo Hor has been Chief Executive Officer and Executive Director of Sunningdale Tech Ltd since 2009. Prior to his current appointment, he was the Group Operations Director responsible for the Group's manufacturing operations and played a significant role in the integration of operations following the merger of Sunningdale Precision Industries Ltd and Tech Group Asia Ltd in 2005.

Sunningdale Tech's global footprint includes more than 17 locations across 9 countries (Singapore, China, India, Indonesia, Latvia, Malaysia, Mexico, Thailand and the US).

Before Sunningdale Tech, Mr Khoo was in Hewlett-Packard ("HP") Singapore for more than 16 years, holding various managerial appointments covering manufacturing, materials, product line and engineering, before his last appointment as Director of Operations for HP's Enterprise Storage and Server manufacturing operations.

Mr Khoo holds a Bachelor of Science and a Bachelor of Engineering (Honours) from Monash University, as well as a Master of Business Administration from the University of Louisville, Kentucky.



Ms Cindy Lim
Chief Executive
Officer,
Infrastructure,
Keppel Ltd

Ms Cindy Lim joined Keppel in 2001 and was appointed the Chief Executive Officer of Infrastructure (formerly known Keppel Ltd as Keppel Infrastructure Holdings) on 15 February 2021. Keppel's Infrastructure business focuses on power and renewables, utility-scale decarbonisation and sustainability solutions ranging from waste-to-energy (WTE) and water treatment facilities to district cooling systems, as well as low-carbon energy value chain solutions such as green hydrogen/ammonia, bioenergy and carbon capture and storage.

In her over 20 years of experience with Keppel, Ms Lim has held various senior leadership positions. She was the Director of Group Corporate Development of Keppel Corporation Limited and concurrently the founding Managing Director of Keppel Urban Solutions (KUS). Prior to these, Ms Lim was the



Executive Director of Infrastructure Services in Keppel Infrastructure Holdings.

Her key directorships include Agency for Science, Technology and Research (A*STAR), Ammonia Energy Association, MET Holding AG, Keppel Infrastructure Holdings Pte Ltd,, Keppel Energy Pte Ltd, Keppel Electric Pte Ltd, Keppel Gas Pte Ltd, Keppel New Energy Pte Ltd, Keppel DHCS Pte Ltd, Keppel EaaS Pte Ltd, Keppel Seghers Pte Ltd, Keppel Seghers Belgium NV, Keppel Sustainability Solutions Pte Ltd, Keppel Operations Nerve Centre Pte Ltd, Keppel Renewable Energy Pte Ltd, and Keppel Management Ltd.



Mr Paul Santos
Co-founder and
Managing Partner,
Wavemaker
Partners

Mr Paul Santos is the Co-Founder and Managing Partner of Wavemaker Partners and led the establishment of the venture capital firm's Southeast Asia headquarters in Singapore in 2012. Wavemaker Partners invests in early-stage startups focused on enterprise, deep tech, and sustainability.

Mr Santos is one of the founding partners of Wavemaker Impact, a Southeast Asian venture builder, which partnered EnterpriseSG and the United Nations Development Programme (UNDP) to cofound climate tech startups. He is also one of the founding partners of Wavemaker Growth, which invests in the growth rounds of some of its most promising portfolio companies.

Mr Santos was also the Chairman of the Investment Committee for the Asian Development Bank (ADB) Ventures' first fund and adjunct faculty at the Singapore Management University (SMU).

Prior to starting Wavemaker Partners, Mr Santos was an entrepreneur who co-founded six companies and sold three of them. He started his career as a product manager at Procter & Gamble.

Mr Santos graduated from the Ateneo de Manila University with a B.S. in Management Engineering and a Joint Minor in International Management with the University of Antwerp.



EnterpriseSG Board Members (as of 1 April 2025)

Chairman

Mr Lee Chuan Teck Chairman EnterpriseSG

Members

Ms Ameera Ashraf Head, Antitrust and Competition Practice Wong Partnership

Ms Cham Hui Fong Deputy Secretary-General NTUC

Mr Khoo Boo Hor Chief Executive Officer and Executive Director Sunningdale Tech

Ms Cindy Khoo Managing Director EnterpriseSG

Mr Peter Lam Principal and Chief Executive Officer Temasek Polytechnic

Ms Cindy Lim Chief Executive Officer, Infrastructure Keppel Ltd

Mr Lim Ming Yan Chairman Singapore Business Federation

Mr Michael Muller President Vitol Asia

Mr Png Cheong Boon Chairman EDB

Ms Png Chin Yee Chief Financial Officer Temasek



Mr Paul Santos Co-founder and Managing Partner Wavemaker Partners

Mr Sim Feng-Ji Deputy Secretary Ministry of Digital Development and Information

Mr Satveer Singh Thakral Director Thakral Investments Holdings

Ms Helen Wong Group CEO OCBC



New JTC Board Member



Mr Mohamad Saiful bin Saroni Partner, PricewaterhouseCoopers Singapore

Mr Mohamad Saiful bin Saroni has been a partner at PricewaterhouseCoopers Singapore since 2012 and has more than 20 years of experience providing audit and business advisory services, three of which were spent on secondment to the US Firm in San Francisco. He is one of the Firm's partner contacts on matters relating to US Accounting and Auditing matters as well as US-bound cross border transactions.

Saiful's areas of specialty are in the Aerospace, Energy, Petrochemicals, Technology and Shipping sectors. He is actively involved in the audits of SEC registrants.

Saiful graduated with a Bachelor of Accountancy (Honours) from Nanyang Technological University and is a member of Institute of Singapore Chartered Accountants.

JTC Board Members (as of 1 April 2025)

Chairman

Mr Tan Chong Meng Chairman JTC Corporation

Members

Ms Jacqueline Poh Chief Executive Officer JTC Corporation

Mr Muthukrishnan Ramaswami Group Chief Executive Officer GXS Bank Pte Ltd

Mr Wee Siew Kim Group Chief Executive Officer NIPSEA Group

Ms Goh Swee Chen Chairman NTU Board of Trustees



Ms Judy Lee Chief Executive Officer Dragonfly Capital

Mr Keith Tan Deputy Secretary (Industry) and (Energy & Carbon) Ministry of Trade and Industry

Ms Rachel Eng Yaag Ngee Managing Director Eng & Co. LLC

Ms Lee Ghim Ha Jill Non-executive Director Schneider Electric SE

Mr Bernard Menon Director U PME National Trades Union Congress

Mr Andrew Kwan
Group Managing Director
Commonwealth Capital Group

Mr Tan Chin Hwee Chairman Singapore Trade Data Exchange Services Pte Ltd

VADM Aaron Beng Yao Cheng Chief of Defence Force Ministry of Defence

Mr Mohamad Saiful bin Saroni Partner PricewaterhouseCoopers Singapore

New SDC Board Members



Mr Ling Tok Hong
Partner,
PricewaterhouseCoopers
Singapore

Mr Ling Tok Hong is a Certified Public Accountant with 30 years of experience in financial and business advisory.

Mr Ling leads the Deals and Private Equity Practice at PwC Singapore. He has over 20 years of experience in M&A activities spanning across the entire deal spectrum. Mr Ling has been supporting global clients in their inbound acquisitions in Singapore and the region, and Singapore-based clients venturing abroad.

Mr Ling currently also serves as a Board member of the Gambling Regulatory Authority of Singapore, and as the Chairperson of its Finance Committee.



Mr Kevin Goh CEO, Lodging, CapitaLand Investment Limited; CEO, The Ascott Limited

Mr Kevin Goh is the CEO of Lodging at CapitaLand Investment (CLI) and The Ascott Limited (Ascott), where he leads Ascott's growth strategy to drive strong fee-related earnings for CLI's lodging business.

Under Mr Goh's leadership, Ascott has become one of the world's leading international lodging companies, with a portfolio spanning over 230 cities in more than 40 countries. In 2019, he played a key role in merging Ascott Residence Trust (now CapitaLand Ascott Trust) with Ascendas Hospitality Trust, creating the largest hospitality trust in Asia Pacific. In 2022, he led the acquisition of Oakwood Worldwide, significantly boosting Ascott's growth.

Mr Goh joined Ascott in 2007 and spent over 10 years in China, holding several leadership roles. With a background in mechanical engineering and as a Chartered Financial Analyst, he has been instrumental in driving Ascott's global expansion, even during the COVID-19 pandemic. His leadership has been recognised with the Medal of Commendation at the NTUC Singapore May Day Awards 2020 for his advocacy of productivity improvement and employee capability upgrading.





Dr William LimDivisional Director,
Planning, Planning
Division (PLD)
Ministry of Education

Dr William Lim is the Divisional Director, Planning, at the Ministry of Education.

He has a depth of experience in public policy and planning, and organisational leadership, having held related roles in the Ministry of Education, Ministry of Trade and Industry, Ministry of Manpower, and the Ministry of Home Affairs. He has a PhD in Economics from the University of Melbourne.

Dr Lim is also currently serving as a Board member at Nanyang Polytechnic Board of Governors, the Centre for Holistic Initiatives for Learning and Development (CHILD) Policy Advisory Council and the Singapore-Jiangsu Cooperation Council.



Ms Tang Zhi Hui Senior Director (Industry) Ministry of Trade & Industry

Ms Tang Zhi Hui is the Senior Director (Industry) at the Ministry of Trade and Industry, Singapore.

Prior to this appointment, she had served in a wide range of different roles under different ministries, including the Ministry of Defence, Ministry of Education, Strategy Group in the Prime Minister's Office, and the Ministry of Health.

Ms Tang is concurrently serving as a Board member of the Health Promotion Board.

SDC Board Members (as of 1 April 2025)

Chaiman

Mr Bob Tan Beng Hai Chairman Sentosa Development Corporation Jurong Engineering Limited SBS Transit Ltd SBS Transit Rail Pte Ltd Tripartite Alliance Limited



Deputy Chairman

Mr Edmund Koh Kian Chew President Asia Pacific UBS Group AG UBS AG

Members

Mr Kevin Kwok Company Director Singapore Technologies Engineering Ltd Standard Chartered Bank (Singapore) Ltd

Ms Angelene Chan Chairman DP Architects Pte Ltd

Mr Gunasekharan Chellappan Country General Manager Red Hat Asia Pacific Pte Ltd

Ms Mariam Jaafar Managing Director & Partner Boston Consulting Group

Mr Michael Syn President and Head of Global Markets Division SGX Group

Ms Thien Kwee Eng (Ex-officio)
Chief Executive Officer
Sentosa Development Corporation

Mr Benjamin Stewart King Country Managing Director Google Singapore

Mr Ron Tan Aik Ti Executive Chairman & Group CEO Neon Group Limited

Mr Melissa Ow (Ex-officio) Chief Executive Officer Singapore Tourism Board



Mr Kevin Goh CEO, Lodging CapitaLand Investment Limited CEO The Ascott Limited

Mr Ling Tok Hong Partner PricewaterhouseCoopers Singapore

Ms Tang Zhi Hui (Ex-officio) Senior Director (Industry) Ministry of Trade & Industry

Dr William Lim (PSD Nominee) Divisional Director, Planning, Planning Division (PLD) Ministry of Education